Accounting for cross-country income differences: New evidence from multinational firms

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March 2020

Abstract

We develop a new accounting framework to decompose cross-country differences in output-per worker into differences in ‘country-embedded factors’ and differences in ‘aggregate firm know-how’. By country-embedded factors we refer to the components of productivity that are internationally immobile and affect all firms in a country, such as institutions, natural amenities, and workers’ quality. In contrast, firm know-how encompasses those components that generate differences across firms within a country, and that can be transferred internationally, such as blue-prints, management practices and intangible capital. Our approach relies on data on the cross-border operations of multinational enterprises (MNEs). It builds on the notion that MNEs can use their know-how around the world, but they must use the factors from the countries where they produce. We find a strong positive correlation between our measure of aggregate firm know-how and external measures of TFP and output per worker across countries. In our sample, differences in aggregate firm know-how account for about 30 percent of the observed cross-country differences in TFP, and for more than 20 percent of the differences in output per-worker.

Keywords: Development Accounting, TFP, Multinational Firms

JEL Codes: O4, O1, F41, F23, F62

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1 Introduction

Differences in income per-capita across countries are enormous. Development accounting decomposes these differences into two components, factor stocks and total factor productivity (TFP), by measuring factor stocks across countries and computing TFP as a residual. The decomposition is silent about the determinants of TFP. Some theories emphasize the role of country-embedded factors, such as institutions, natural amenities, infrastructure, and workers’ quality.\(^1\) Others highlight the role of codified technological know-how that is accumulated by individual firms and can be transferred across countries (e.g. blueprints, patents, intangible capital, management practices).\(^2\)

This paper introduces a new framework to disentangle country-embedded factors from aggregate firm know-how and their contributions to cross-country income differences. By ‘country-embedded factors’ we refer to the components of productivity that are internationally immobile and affect all firms operating in a country. In contrast, ‘firm know-how’ refers to those components that generate productivity differences across firms inside a country, and that can be transferred internationally. ‘Aggregate firm-know how’ is the know-how embedded in all the firms operating in a country. As noted by Burstein and Monge-Naranjo (2009), separating between these components is not straightforward, as different combinations of country-embedded factors and aggregate firm know-how can result in the same level of aggregate output per-worker and TFP.\(^3\)

Our approach separates these components by exploiting data on the cross-border operations of multinational enterprises (MNEs). We build on the notion that MNEs can use their know-how in several distinct locations, but must use the factors that are specific to the countries where they produce. This implies that differences in performance between two affiliates of the same MNE that operate in two different countries must reflect differences in country-embedded factors. In contrast, differences between firm-level and aggregate productivity within a country depend only on the firm’s know-how relative to the aggregate firm know-how in the country, since all firms operating in a country can use the same country-embedded factors.

We develop this logic in a multinational production model and measure aggregate firm

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\(^1\) See, for example, the surveys in Acemoglu et al. (2014) and Caselli (2016).

\(^2\) See, for example, Markusen (1984); Branstetter et al. (2006); Bloom and Reenen (2007); Antras et al. (2008); McGrattan and Prescott (2009); Bloom et al. (2012); Keller and Yeaple (2013); Bilir (2014); and Gumpert (2018).

\(^3\) Burstein and Monge-Naranjo (2009) is an early attempt to separate these two components using aggregate data. We explain how we relate to their work below.
know-how using firm-level revenue data for firms that simultaneously operate in multiple countries. In the model, since country-embedded factors are the same for all the producers in a country, the revenue share of a MNE in a country depends only on the MNEs’ know-how relative to the aggregate firm know-how in the country. Since MNEs can use their know-how around the world, differences in revenue shares of the same MNE in two different countries pin-down the difference in aggregate firm know-how between those countries. Intuitively, MNEs should have larger revenue shares in countries where aggregate firm know-how is relatively scarce, since they face less competition in those countries.

Of course, MNEs may not be able to fully transfer their know-how across countries. In fact, a large literature has documented the importance of multinational production costs: MNEs tend to be larger in their home countries than abroad. Following this literature, we allow for imperfect technology transfers by assuming that MNEs can only use a (firm-destination specific) fraction of their know-how when operating abroad. Under this assumption, the revenue share of an affiliate can be relatively low in a country both if aggregate firm know-how in that country is high, or if the firm faces large technology transfer costs. We show that if we observe MNEs from multiple source countries operating in multiple destinations, we can separately identify cross-country differences in aggregate firm know-how under assumptions on the structure of the technology transfer costs that are common in the international trade and multinational production literature.

We implement our framework using data on MNE revenues from ORBIS, a worldwide dataset maintained by Bureau van Dijk. ORBIS includes information on both listed and unlisted firms collected from various country-specific sources, such as national registries and annual reports. The main advantage of ORBIS is the scope and accuracy of its ownership information: it details the full lists of direct and indirect subsidiaries and shareholders of each company in the dataset, along with a company’s global ultimate owner and other companies in the same corporate family. This information allows us to build links between affiliates of the same firm, including cases in which the affiliates and the parent are in different countries. We build these links at the firm-sector level to ensure that the affiliates in our comparisons are producing similar goods and services across countries.

We use these data to estimate the key structural equation from our model, which states

4See, for example, Antràs and Yeaple (2014).
5In particular, we can assume that technology transfer costs have an origin-specific but not a destination-specific component following Waugh, 2010. Alternately, we can assume that these costs have a destination-specific but not an origin-specific component following Eaton and Kortum, 2002.
that the log of a firms’ revenue share in a sector can be written as the sum of a firm-sector-specific component, a destination-sector-specific component, and the technology transfer costs. We fit a two-way fixed-effect model and impose standard assumptions on the technology transfer costs to measure cross-country differences in aggregate firm know-how from the estimated destination-sector fixed-effects.⁶ We find that for the average country, aggregate firm know-how is 0.14 log points lower than in France, our reference country. This represents more than 40 percent of the 0.30 log-point difference in TFP between France and the average country. The relative importance of the differences in aggregate firm know-how vs. country-embedded factors varies considerably across countries. For example, country-embedded factors are similar in Spain and Slovakia, but Spain has much higher aggregate firm know-how than Slovakia, which generates significant differences in TFP between these two countries. In contrast, aggregate firm know-how is similar in Spain and in Mexico, though TFP is much higher in Spain due to a large difference in country-embedded factors between these countries.

We show that there is a strong positive correlation between aggregate firm know-how and both TFP and output per worker. It is worth noting that while the development accounting literature documents a positive correlation between TFP and output per worker, it computes TFP as a residual using output per worker data. In contrast, we directly measure a component of TFP (aggregate firm know-how) using data on MNEs revenue shares, and show that this component is strongly correlated with external measures of both TFP and output per worker. In fact, differences in aggregate firm know-how account for over a quarter of the observed cross-country variance in TFP, and for one fifth of the cross-country variance in output per-worker. Differences in country-embedded factors account for the remaining 71 percent of the differences in TFP across countries, and 79 percent of the differences in output per worker.

We then evaluate the sources of cross-country differences in aggregate firm know-how. First, we show that while aggregate firm know-how is strongly correlated to TFP and output per worker across countries, it is uncorrelated to production factors such as human capital or capita-output ratios. Second, we show that these differences arise within sectors, and are not driven by cross-country differences in the sectorial composition of the economy. Third, we provide a decomposition of the differences in output per-worker in the manufacturing and in the service sector separately. Differences in aggregate firm

⁶Destination-sector fixed effects are unbiased estimates of the destination-sector-specific components of the revenue shares if the assignment of MNEs to countries is not driven by a firm-destination-specific component of the technology transfer costs. We evaluate this assumption and how it affects our results in Section 5.
know-how account for a quarter of the cross-country variance in output per-worker in manufacturing, and for about a fifth of the cross-country variance in services.

Finally, we show that cross-country differences in aggregate firm know-how arise both from cross-country differences in the aggregate know-how of domestic firms, and from differences in the aggregate know-how of the foreign affiliates operating in each country. We show that differences across domestic firms account for roughly 80 percent of the observed differences in firm-know how across countries, while differences across the foreign affiliates of MNEs account for the remaining 20 percent.

**Related literature:** Our paper is closely related to Burstein and Monge-Naranjo (2009), who separate country-embedded factors from firm know-how using aggregate data on Foreign Direct Investment (FDI) stocks in a setting where firm know-how is a rival factor. Their framework is based on the Lucas ‘span of control’ model and assumes that each firm or manager must choose one country where to produce. Under these assumptions, firm know-how can be recovered from aggregate data using a non-arbitrage condition that equates after-tax managerial profits across countries. In contrast, our approach treats firm know-how as a non-rival factor that can be used simultaneously in many countries. This feature forms the basis of our methodology to measure aggregate firm know-how using firm-level data on MNE operations in multiple countries. In that sense, our approach is similar to that in Hendricks and Schoellman (2018), who exploit the idea that workers can take their human capital with them when moving to a foreign country. Using data on wage gains upon migration, they evaluate the role of human-capital in explaining cross-country income differences.

Our paper is also related to the large literature studying technology transfers through MNEs. Cravino and Levchenko (2017) and Bilir and Morales (Forthcoming) use parent-affiliate matched data to estimate how productivity and shocks are transmitted across parties of a MNE. In contrast, our focus is on measuring the contribution of aggregate firm know-how vs country-embedded factors in explaining cross-country income and TFP differences. As in those papers, the parent-affiliate matched data are key for our measurement strategy.

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7This is the standard assumption in the multinational production literature, starting with Markusen (1984), and more recently Helpman et al. (2004), Guadalupe et al. (2012), Irarrazabal et al. (2013), and Ramondo (2014), among others.

8A non-exhaustive list of theoretical contributions includes Markusen (1984); McGrattan and Prescott (2009); Keller and Yeaple (2013); Ramondo and Rodriguez-Clare (2013); and Fan (2017).
Finally, our paper is related to the international trade literature that estimates country-level productivity shifters using gravity models and aggregate revenue data (see Head and Ries, 2001; Eaton and Kortum, 2002; Waugh, 2010; Ramondo and Rodriguez-Clare (2013); and the long literature that followed). To identify differences in aggregate firm know-how in the presence of technology transfer costs, we make assumptions on the structure of the technology transfer costs that are common in this literature.

The rest of the paper is organized as follows. Section 2 presents the accounting framework. Section 3 describes the data and our empirical strategy. Section 4 presents the quantitative results. Section 5 conducts robustness exercises, and Section 6 concludes.

2 Accounting framework

This section first develops a stylized framework to formalize the distinction between firm know-how and country-embedded factors, and to illustrate how firm-level data on the cross-border operations of MNEs can be used to decompose cross-country income differences into these two components. It then presents a quantitative version of this framework that allows for multiple sectors and factors of production.

2.1 A model economy

Preliminaries: We consider a world economy consisting of $N$ countries indexed by $i$ and $n$. Each country is populated by a continuum of differentiated intermediate good producers that are owned by firms from different source countries. We refer to a firm that simultaneously operates in multiple countries as a MNE. Intermediate goods cannot be traded internationally. In each country, intermediates are aggregated into a final good by a competitive producer.

Technologies: The production function for the final good in each country $n$ is given by

$$Y_n = \left[ \sum_i \int_{\omega \in \Omega_{in}} [Q_{in}(\omega) Y_{in}(\omega)]^{\rho-1} d\omega \right]^{\frac{1}{\rho-1}},$$

where $Y_{in}(\omega)$ is the output of firm $\omega$ from source country $i$ that operates in country $n$, and $\rho \geq 1$ is the elasticity of substitution across intermediate goods. $\Omega_{in}$ denotes the
set of firms from country \( i \) that are active in country \( n \). \( Q_{in} (\omega) \) is a demand shifter for producer \( \omega \), which we interpret as product quality. Note that the idiosyncratic product quality \( Q_{in} (\omega) \) can differ across production locations.

The production function for intermediate goods is

\[
Y_{in} (\omega) = Z_n X_{in} (\omega) L_{in} (\omega),
\]

where \( L_{in} (\omega) \) is the amount of labor employed by firm \( \omega \) in country \( n \). The productivity of the firm depends on a country-specific component, \( Z_n \), and a firm-specific component, \( X_{in} (\omega) \). Following Burstein and Monge-Naranjo (2009) we refer to \( Z_n \) as “country-embedded productivity”, as it captures factors that are fixed in the country and are not internationally mobile, such as infrastructure, workers’ quality, and natural amenities. In contrast, \( X_{in} (\omega) \) is a productivity term that is idiosyncratic to firm \( \omega \). Like product quality, the idiosyncratic productivity \( X_{in}^j (\omega) \) can differ across production locations.

It is useful to define \( A_{in} (\omega) \equiv Q_{in} (\omega) \times X_{in} (\omega) \). In what follows, we will refer to \( A_{in} (\omega) \) as “firm know-how”. It captures production, managerial, and marketing know-how that is specific to the firm. In contrast to country-embedded productivity, firm know-how can be transferred internationally within firm boundaries. We assume that firm know-how is transferred imperfectly across countries, so that the know-how of firm \( \omega \) from country \( i \) that operates in country \( n \) is

\[
A_{in} (\omega) = A_i (\omega) \times \exp (-\kappa_{in} (\omega)),
\]

with \( \kappa_{ii} (\omega) = 0 \). Here, \( A_i (\omega) \) is the know-how that firm \( \omega \) has in its home country, and \( \kappa_{in} (\omega) \) is a technology transfer cost that captures the degree to which firm know-how can be moved across countries. If \( \kappa_{in} (\omega) = 0 \), a firm can use the same know-how in all the countries where it produces.

**Aggregate output and TFP:** The aggregate production function in country \( n \) is the maximum quantity of the final good that can be produced with the factors and technologies available in the country. It is defined by

\[
Y (Z_n, \{G_{in} (\omega)\}_i, L_n) = \max \ Y_n,
\]
subject to (1), (2) and \( L_n = \sum_i \int_{\omega \in \Omega_{in}} L_{in}(\omega) \, d\omega \). It is easy to show that the aggregate production function can be written as

\[
Y_n = Z_n \Phi_n L_n,
\]

where

\[
\Phi_n \equiv \left[ \sum_i \int_{\omega \in \Omega_{in}} A_{in}(\omega)^{\rho^{-1}} \, d\omega \right]^{\frac{1}{\rho^{-1}}},
\]

(4)

denotes aggregate firm know-how in country \( n \), which is the sum of all firm know-how in country \( n \).

In this simple economy, output per capita and TFP coincide, and are both given by \( Y_n / L_n \). In what follows, we use lowercase to denote the log of a variable, and use \( y_n \equiv \ln \left( Y_n / L_n \right) \) to denote the log of output per-capita. We can thus write

\[
y_n = z_n + \phi_n.
\]

(5)

Equation (5) states that cross-country differences in TFP arise from differences in country-embedded productivity, \( z_n \), and differences in aggregate firm know-how, \( \phi_n \). Clearly, the same level of \( y_n \) can be achieved with different combinations of \( z_n \) and \( \phi_n \), so that these two terms cannot be separated using only aggregate data. Next, we show how to use data on the cross-border operations of MNEs to separate \( \phi_n \) from \( z_n \).

### 2.2 Decomposing cross-country differences in income per-capita

We now show how cross-country differences in \( z_n \) and \( \phi_n \) can be computed using firm-level revenue data. From the demand functions implied by equation(1), we can write the revenue of a firm from country \( i \) that operates in country \( n \), relative to total revenues of all firms operating in \( n \), as

\[
S_{in}(\omega) \equiv \frac{P_{in}(\omega) Y_{in}(\omega)}{\sum_i \int_{\omega \in \Omega_{in}} P_{in}(\omega) Y_{in}(\omega) \, d\omega} = \left[ \frac{A_{in}(\omega)}{\Phi_n} \right]^{\rho^{-1}}.
\]

(6)

A firm’s share depends on its know-how, \( A_{in}(\omega) \), relative to the know-how of all the other firms operating in the economy, \( \Phi_n \). Intuitively, MNEs should have larger revenue shares in countries where aggregate firm know-how is relatively low, since they face less
competition in those countries. Importantly, country-embedded productivity $Z_n$ does not affect the revenue share $S_{in}(\omega)$, since it proportionally affects all the firms producing in the same country.

We build on this intuition to identify cross-country differences in $\Phi_n$. Substituting equation (3) in (6), the revenue share in logs is

$$s_{in}(\omega) = [\rho - 1] [a_i(\omega) - \phi_n - \kappa_{in}(\omega)].$$

Equation (7) shows that if technology transfer costs do not vary across destinations, $\kappa_{in}(\omega) = \kappa_i(\omega)$, cross-country differences in revenue shares across affiliates of the same MNE pin-down differences in $\phi_n$, up to an elasticity $\rho - 1$. In this case, one could regress firm-level revenue shares on firm- and destination-level dummies, and use the destination dummies to recover cross-country differences in $\phi_n$. The firm-level dummies would capture differences in $a_i(\omega) - \kappa_i(\omega)$ across firms, while the cross-country variation in shares within an MNE would identify the differences in $\phi_n$. After obtaining cross-country differences in $\phi_n$, differences in country-embedded factors, $z_n$, can be computed as residuals from equation (5). This two-way fixed-effect approach constitutes the basis of our estimation strategy described in Section 3.2.

In the more general case where technology transfer costs vary across destinations, differences in revenue shares across affiliates of the same MNE are not enough to identify differences in aggregate firm know-how. As equation (7) makes clear, this is because the revenue share of an affiliate can be relatively low in country $n$ if either firm know-how is relatively large in country $n$, high $\phi_n$, or if the costs to transfer technology into that country are large, high $\kappa_{in}(\omega)$. Section 3.2 shows how, if we observe bilateral MNE sales from multiple source countries and into multiple destinations, we can identify differences in $\phi_n$ by imposing assumptions on the structure of $\kappa_{in}(\omega)$ that are common in the trade and multinational production literature.

### 2.3 Quantitative model

We now extend our framework to incorporate additional sectors and factors of production. We assume that in each country there are $J$ sectors indexed by $j$, and that a competi-
ative producer of final goods aggregates sectorial output according to
\[ Y_n = \prod_j \left[ Y_n^j \right]^{\theta_n^j}, \] (8)

where \( Y_n^j \) denotes the final output from sector \( j \) and \( \theta_n^j \in [0,1] \) and \( \sum_j \theta_n^j = 1 \). Sectorial output is produced by aggregating intermediate goods,
\[ Y_n^j = \left[ \sum_i \int_{\omega \in \Omega_{in}^j} [Q_{in}^j(\omega) Y_{in}^j(\omega)]^{\rho-1} \frac{d\omega}{\rho} \right]^\frac{\rho}{\rho-1}, \] (9)

where \( Y_{in}^j(\omega) \) is the output of intermediate-good producer firm \( \omega \) from country \( i \) in sector \( j \). \( Q_{in}^j(\omega) \) denotes the quality of firm \( \omega \).

Intermediate goods in each sector are produced with a Cobb-Douglas technology that uses labor, human capital, and physical capital,
\[ Y_{in}^j(\omega) = Z_{in}^j X_{in}^j(\omega) \left[ H_n L_{in}^j(\omega) \right]^{1-\alpha^j} K_{in}^j(\omega)^{\alpha^j}, \] (10)

where \( \alpha^j \in [0,1] \). The variables \( L_{in}^j(\omega) \) and \( K_{in}^j(\omega) \) denote labor and capital employed by firm \( \omega \) in country \( n \) and sector \( j \), and \( H_n \) is human capital per-worker in country \( n \). We allow for the idiosyncratic productivity \( X_{in}^j(\omega) \) to differ across production locations.

As in the previous section, we define firm know-how similarly to equation (3),
\[ A_{in}^j(\omega) = A_i^j(\omega) \times \exp \left( -k_{in}^j(\omega) \right). \] (11)

Aggregate output in each sector satisfies
\[ Y_n^j = Z_{in}^j \Phi_n^j \left[ H_n L_n \right]^{1-\alpha^j} K_n^{\alpha^j}, \]

where \( \Phi_n^j \equiv \left[ \sum_i \int_{\omega \in \Omega_{in}^j} A_{in}^j(\omega)^{\rho-1} d\omega \right]^\frac{1}{\rho-1} \) is the aggregate know-how in sector \( j \) and country \( n \).

The aggregate production function is given by
\[ Y_n = Z_n \Phi_n \left[ H_n L_n \right]^{1-\alpha_n} K_n^{\alpha_n}. \]
Here, $\Phi_n \equiv \prod_j \left( \Phi_{jn} \right)^{\theta_j^n}$ and $Z_n \equiv \bar{\theta}_n \prod_j \left[ Z_{jn} \right]^{\theta_j^n}$ are geometric averages of aggregate firm-know how and country embedded productivities across sectors, $\alpha_n \equiv \sum_j \theta_j^n \alpha^j$ is the aggregate labor share, and $\bar{\theta}_n \equiv \prod_j \left[ \theta_j^n \left( \frac{1-\alpha^j}{1-\alpha_n} \right)^{\frac{1}{\alpha_n}} \right]^{\theta_j^n}$ is a country-specific constant.

Total factor productivity is given by

$$TFP_n \equiv \frac{Y_n}{\left[ \frac{H_n}{L_n} \right]^{1-\alpha_n} K_n^{\alpha_n}} = Z_n \Phi_n,$$

and output per worker can be written as

$$\frac{Y_n}{L_n} = \tilde{Z}_n \bar{\Phi}_n,$$

with $\bar{\Phi}_n \equiv \Phi_n^{1-\alpha_n}$ and $\tilde{Z}_n \equiv Z_n^{1-\alpha_n} H_n \left[ \frac{K_n}{Y_n} \right]^{\alpha_n}$. Note that $\tilde{Z}_n$ includes physical and human capital, in addition to the country-embedded productivity $Z_n$. We can thus write

$$t f p_n = z_n + \phi_n,$$  \hspace{1cm} (12)

and

$$y_n = \tilde{z}_n + \tilde{\phi}_n.$$  \hspace{1cm} (13)

We can compute the terms in equations (12) and (13) following steps analogous to those described in Section (2.2). In particular, the (log) revenue share of firm $\omega$ operating in country $n$ and sector $j$ is

$$s^{j}_n(\omega) = \left[ \rho - 1 \right] \left[ a^{j}_i (\omega) - \phi^{j}_n - \kappa^{j}_n (\omega) \right],$$  \hspace{1cm} (14)

A firm’s share in a sector depends on its know-how, $a^{j}_i (\omega)$, relative to the know-how of the other firms in the sector, $\phi^{j}_n$. As explained in the previous section, we can use differences in sectorial revenue shares across affiliates of the same MNE that are located in different countries to pin-down differences in $\phi^{j}_n$. These differences can be aggregated according to $\phi_n = \sum_j \theta_j^n \phi^j_n$, and scaled by the labor share $1 - \alpha_n$ to obtain $\bar{\phi}_n$. Cross-country differences in $z_n$ and $\tilde{z}_n$ can be computed as residuals from equations (12) and (13), respectively.
Finally, we are interested in evaluating the contribution of aggregate firm know-how to the cross-country variance of TFP and income per-worker. We follow Klenow and Rodriguez-Clare (1997) and measure these contributions as

\[ 1 = \frac{\text{cov}(tf p_n, z_n)}{\text{var}(tf p_n)} + \frac{\text{cov}(tf p_n, \phi_n)}{\text{var}(tf p_n)}, \]  

and

\[ 1 = \frac{\text{cov}(y_n, z_n)}{\text{var}(y_n)} + \frac{\text{cov}(y_n, \phi_n)}{\text{var}(y_n)}. \]  

The next section explains how we implement this variance decomposition in our data.\(^9\)

### 3 Data and empirical strategy

#### 3.1 Data description

**Firm level data:** Our firm-level data come from ORBIS, a worldwide dataset maintained by Bureau van Dijk that includes comprehensive information on firm’s revenue and employment. ORBIS includes information on both listed and unlisted firms collected from various country-specific sources, such as national registries and annual reports. The main advantage of ORBIS is the scope and accuracy of its ownership information: it details the full lists of direct and indirect subsidiaries and shareholders of each company in the dataset, along with a company’s global ultimate owner and other companies in the same corporate family. This information allows us to build links between affiliates of the same firm, including cases in which the affiliates and the parent are in different countries. We specify that a parent should own at least 50 percent of an affiliate to identify an ownership link between two firms.\(^{10}\)

The main variable used in our analysis is the revenue (turnover) of each firm. While the ORBIS data cover the period 2005-2013, we use data for the year 2011 for our analysis.

Figure 1 shows the sample of countries used in our analysis and reports the ratio of the country-level foreign-firm revenues in ORBIS to aggregate revenues of foreign firms in

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\(^9\)The decomposition in (15) follows from \(\text{Var}(tf p_n) = \text{Cov}(tf p_n, tf p_n) = \text{Cov}(tf p_n, z_n) + \text{Cov}(tf p_n, \phi_n)\). Equation (16) is derived analogously.

\(^{10}\)Other studies that have previously used the ORBIS data to study MNEs are Fons-Rosen et al. (2013), Cravino and Levchenko (2017), Alvarez et al. (2017) and Alfaro and Chen (2018).
Figure 1: Data coverage: foreign-firm revenues.

Notes: Ratio of total foreign-affiliate revenues in ORBIS to total foreign-affiliate revenues reported by OECD/Eurostat, for each country in our sample.

Each country as reported by OECD/Eurostat. The figure shows that the ORBIS data include a large number of MNEs, and captures a large fraction of foreign-firm revenues in many countries. We focus on a subset of countries for which aggregate foreign-firm revenues in ORBIS are at least 25 percent of the revenues reported by OECD/Eurostat.  

Aggregate data: In addition to the firm-level data, the implementation of equation (7) requires data on aggregate sectoral revenues for each country. We obtain revenues, output per worker, and labor shares, across countries and sectors, using the EU KLEMS and Productivity Levels databases maintained by the Groningen Growth and Development Centre. TFP, physical capital, and human capital are from the Penn World Tables (9.1).

Computing firm-level revenue shares: To implement the procedure in Section 2 we need to compute sectoral revenue shares at the firm level, $s^j_{in} (\omega)$. The original unit of

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11We exclude Ireland and Norway from the sample—the former because of its tax heaven status, and the latter because our framework is not well suited to understand TFP in oil-producing countries. We include the United States as a source country for MNEs. We do not include them, however, as a destination country due to the quality of the ORBIS data in that dimension. In consequence, because our procedure identifies aggregate firm know-how from destination-country effects, we do not have an estimate of $\phi_n (\phi_n)$ for the United States.
observation in the ORBIS data is a tax-identification number. In many instances, different affiliates or plants that belong to the same corporate group are registered under different tax-identification numbers in the same county. We pair a firm $\omega$ in the model with a corporate group in the data, and aggregate revenues and employment across all ORBIS firms that belong to the same corporate group and are in the same country and sector. Our unit of observation is then a corporate group-country-sector triplet.

With this in mind, we add up revenues and employment across all the ORBIS firms that belong to the same corporate group and are in the same country and sector. For example, ORBIS shows multiple tax-identification numbers belonging to Renault in France in the Transportation and Equipment sector. We aggregate the revenues of those affiliates to obtain the Renault’s total revenues in this sector in France. Our procedure compares affiliates of Renault’s in the Transportation and Equipment sector located in different countries, and separately compares affiliates of Renault’s in, eg, the Retail sector across countries.

Our second step in computing revenue shares is to divide the revenues of each corporate group-country-sector by the aggregate revenues in each country-sector. Since ORBIS may not always cover the population of firms in each country-sector, we take this aggregate data from KLEMS.

### 3.2 Empirical strategy

This section describes how we measure cross-country differences in aggregate firm know-how using the ORBIS data. Our strategy builds on equation (14) and imposes structure on the technology transfer costs. This strategy follows a long tradition in International Economics that separates country-specific technologies from trade and multinational-production costs using gravity equations.

We assume that technology transfer costs are given by

$$
\kappa^j_{in}(\omega) = O^j_i + D^j_n + B^j_{in} + \epsilon^j_{in}(\omega).
$$

The assumption states that technology transfer costs in each sector can be additively decomposed into origin- and destination-specific components, $O^j_i$ and $D^j_n$, a bilateral component, $B^j_{in'}$, and a firm-destination specific component, $\epsilon^j_{in}(\omega)$. In addition, we assume that the bilateral component of the transfer costs is symmetric and a log-linear
function of observable characteristics, such as bilateral distance and sharing a language, 
\[ B^i_{in} = a^i_d \text{dist}_{in} + a^i_l \text{lang}_{in}. \]

Substituting equation (17) into (14) we obtain the estimating equation:
\[ s^i_{in}(\omega) = \delta^i_i(\omega) + A^i_n + P^i_n + \beta^i_d \text{dist}_{in} + \beta^i_l \text{lang}_{in} + \epsilon^i_{in}(\omega). \]  

(18)

Here, \( A^i_n \) is a set of dummies that take the value of 1 if the destination country is \( n \) and the firm is an affiliate, \( i \neq n \), while \( P^i_n \) is a set of dummies that take the value of 1 if the destination country is \( n \) and the firm is a parent, \( i = n \), in sector \( j \). \( \delta^i_i(\omega) \) are sector-firm-level fixed effects. The regression identifies the firm effect, \( \delta^i_i(\omega) \), from the within-firm average revenue share across destinations, in each sector \( j \), controlling for destination characteristics and the bilateral country component of the technology transfer costs. Similarly, the destination effect \( A^i_n \) \( (P^i_n) \) are identified from the average revenue shares of the foreign affiliates that operate in each country, in sector \( j \), controlling for within-firm characteristics and the bilateral country component of the technology transfer costs. The residual \( \epsilon^i_{in}(\omega) \) is (the negative of) the sector-firm-destination specific component of the technology transfer costs.

For the OLS estimates of the country effects to be unbiased, the assignment of MNEs to countries must be exogenous with respect to \( \epsilon^i_{in}(\omega) \). This property is satisfied, for instance, in the workhorse model of multinational production in Helpman et al., 2004. In that model, selection is driven by firm and destination-country characteristics, not by firm-destination characteristics.\(^{12}\) For the reminder of this section, we assume that MNEs do not select into countries based on sector-firm-country characteristics, \( \epsilon^i_{in}(\omega) \). In Section 5, we evaluate this assumption and show that our main results are robust to reestimating equation (18) using subsamples of our data where the assumption is most plausible.

Estimates of country effects: In what follows, we use the notation \( \Delta x_n \equiv x_n - x_r \) to express the difference of a variable in country \( n \) with respect to France, our reference country. Our variables of interest are the sector-destination level dummies, which under our assumptions, can be interpreted as \( \Delta A^i_n \equiv [1 - \rho] \left[ \Delta \phi^i_n + \Delta D^i_n \right] \) and \( \Delta P^i_n \equiv [1 - \rho] \left[ \Delta \phi^i_n - \Delta O^i_n \right] \). Using country-sector level expenditure shares and defining \( \Delta x_n \equiv \Sigma \theta^i_j \Delta x^i_n \) as the aggregate across sectors, we can compute aggregate country effects.

\(^{12}\)In models such as Ramondo and Rodriguez-Clare (2013), Tintelnot, 2017, and Arkolakis et al. (2018), firm productivity is destination specific so that the assumption is not satisfied.
Figure 2: Estimated country effects.

Note: Red (blue) dots are OLS estimates of $\Delta A_n$ ($\Delta P_n$) from equation (18). Bars reflect 95-percent confidence intervals, clustered at the country level.

$\Delta A_n \equiv [1 - \rho] [\Delta \phi_n + \Delta D_n]$, \hspace{1cm} (19)

and

$\Delta P_n \equiv [1 - \rho] [\Delta \phi_n - \Delta O_n]$. \hspace{1cm} (20)

Figure 2 reports our estimates of $\Delta A_n$ (red) and $\Delta P_n$ (blue). The country effects are precisely estimated and vary dramatically across countries. In particular, the country effects tend to be small in the richest countries in our sample, and large in the relatively poorer Eastern European countries. Given that there are many more affiliate firms than parent firms in our data, the affiliate dummies $\Delta A_n$ are more precisely estimated than parent dummies $\Delta P_n$. \hspace{1cm} (13)

\hspace{1cm} 13Appendix Table A1 reports the OLS coefficients on bilateral distance and common language, $\beta_d^j$ and $\beta_l^j$, for each sector.
Disentangling aggregate firm know-how from technology transfer costs: We obtain differences in aggregate firm know-how $\Delta \phi_n$ using our estimated country effects, $\Delta A_n$ and $\Delta P_n$, and imposing alternative identification assumptions on either $\Delta O_n$ or $\Delta D_n$. We describe these two alternative assumptions next.

First, following Waugh (2010), we can assume that costs have an origin-specific, but not destination-specific, component, $\Delta D_n = 0$. In that case, the affiliate dummies

$$\Delta A_n = [1 - \rho] \Delta \phi_n \quad (21)$$

can be interpreted as the firm-embedded know-how in country $n$ relative to France, scaled by the elasticity $[1 - \rho]$. What happens if this identification assumption is not satisfied, $\Delta D_n \neq 0$? If $\Delta D_n$ is high for low TFP countries (i.e. it is harder to transfer technology into less developed countries), then $\text{cov}(\Delta tf p_n, \Delta D_n) \leq 0$. This implies that estimates of $\Delta \phi_n$ that are based on (21) will understate the contribution of aggregate firm know-how to the cross-country variance of TFP,

$$\text{cov} \left( \Delta tf p_n, \frac{\Delta A_n}{1 - \rho} \right) = \text{cov} \left( \Delta tf p_n, \Delta \phi_n + \Delta D_n \right) \leq \text{cov} \left( \Delta tf p_n, \Delta \phi_n \right). \quad (22)$$

Alternately, we can follow Eaton and Kortum (2002) and assume that costs have a destination-specific, but no origin-specific, component, $\Delta O_n = 0$. Under this assumption,

$$\Delta P_n = [1 - \rho] \Delta \phi_n \quad (23)$$

can be interpreted as the firm-embedded know-how in country $n$ relative to France, scaled by $[1 - \rho]$. If the assumption is not satisfied and the origin-specific component of the transfer cost is higher for low TFP countries, $\text{cov}(\Delta tf p_n, \Delta O_n) \leq 0$, estimates based on equation (23) will overstate the contribution of aggregate firm know-how to the cross-country variance of TFP,

$$\text{cov} \left( \Delta tf p_n, \frac{\Delta P_n}{1 - \rho} \right) = \text{cov} \left( \Delta tf p_n, \Delta \phi_n - \Delta O_n \right) \geq \text{cov} \left( \Delta tf p_n, \Delta \phi_n \right). \quad (24)$$

The discussion above highlights that, if technology transfer costs into/out-of low-TFP countries are large, then our two alternative identification assumptions on the technology transfer cost provide a lower and an upper bound for the contribution of aggregate firm
Figure 3: Estimated technology transfer costs and TFP.

Notes: The y-axis shows OLS estimates of \[\Delta P_n - \Delta A_n\] in equation (18).

Is our assumption that \(\text{cov}(\Delta tf p_n, \Delta O_n) \leq 0\) and \(\text{cov}(\Delta tf p_n, \Delta D_n) \leq 0\) reasonable? While we cannot directly evaluate these two assumptions, together imply that \(\text{cov}(tf p, \Delta O_n + \Delta D_n) \leq 0\). We can evaluate this implication by using equations (19) and (20) to compute that \(\Delta P_n - \Delta A_n = [\rho - 1][\Delta O_n + \Delta D_n]\). Figure (3) plots the estimated difference \(\Delta P_n - \Delta A_n\) against TFP across countries. The resulting negative correlation suggests that technology transfer costs into/out-of low-TFP countries are larger than in high-TFP countries, in line with our assumption.

In what follows, we report our baseline results for \(\Delta \phi_n\) using the restrictions imposed in equation (21). This is a natural choice for our baseline specification since the dummies \(\Delta A_n\) are more precisely estimated than the dummies \(\Delta P_n\), and these restrictions give us a conservative estimate of the contribution of differences in aggregate firm know-how to
cross-country TFP and output per-worker differences. Section 5 reports results based on equation (21), and shows that the bounds in equation (25) are relatively tight.

3.2.1 Estimating the elasticity of substitution

The final step of our procedure is to estimate a value for the elasticity $\rho$ to recover $\varphi_n$ from equation (21). This section shows how this elasticity can be estimated using our data. Combining equations (12) and (13) with (21), we can write

$$\Delta tf p_n = \frac{1}{1 - \rho} \Delta A_n + \Delta z_n,$$

and

$$\Delta y_n = \frac{1}{1 - \rho} \Delta A_n + \Delta \tilde{z}_n.$$

One could estimate $\frac{1}{1 - \rho}$ from an OLS regression of $\Delta tf p_n$ (or $\Delta y_n$) on $\Delta A_n$, and compute $z_n$ and $\tilde{z}_n$ as the residuals from such regressions. Unfortunately, these estimates would not be consistent unless $\Delta A_n$ is orthogonal to $\Delta z_n$ and $\Delta \tilde{z}_n$. A concern would be that countries with policies that encourage accumulation of country-embedded factors captured in $\Delta \tilde{z}_n$ also improve aggregate firm know-how, $\Delta \varphi_n$. One way to deal with this concern is to control for omitted factors included in $\Delta \tilde{z}_n$ that can simultaneously affect the accumulation of firm embedded productivity, such as the average human capital or the quality of institutions in country $n$. In particular, we can estimate

$$\Delta tf p_n = b_0 + b_1 \Delta A_n + b_2 C_n + u_n,$$  \hspace{1cm} (26)

and

$$\Delta y_n = b_0^{\gamma} + b_1^{\gamma} \frac{\Delta A_n}{1 - \alpha_n} + b_2^{\gamma} C_n + u_n^{\gamma},$$  \hspace{1cm} (27)

where $C_n$ is a vector of controls that captures differences in human- and physical capital, and in institutions across countries. We can then obtain $\hat{\rho}$ from either $\rho = 1 - 1/b_1$ or $\rho = 1 - 1/b_1^{\gamma}$.

Table 1 reports these estimates. We present results pooling all sectors together and for Manufacturing and Services sectors separately.\footnote{To estimate an elasticity in the Manufacturing sector, we aggregate the estimated country-sector effects} Columns (1), (4), (7), and (10) show
the results of estimating equations (26) and (27) without any additional controls. The coefficients on $\Delta A_n$ are precisely estimated around -0.15 when output per worker is the dependent variable, and around -0.096 when TFP is the dependent variable. The implied values for $\rho$ are around 7.5 and 11.4 respectively. We obtain very similar values if we control for the (log of the relative) capital-output ratio and the (log of the relative) years of schooling in the regression, as shown in Columns (2), (5), (8), and (11). If we also control for institutional variables, such as the quality of the rule of law and corruption, the coefficient on $\Delta A_n$ decrease somewhat, which is consistent with an upward bias if these variables are omitted. In this case, the implied $\rho$’s increases ranging from 10 to 16.6. It is worth noting that results are very similar for Manufacturing and Services sectors.

Given these estimates, we set a value of $\rho = 10$ for our baseline results. This value is within the range of estimates used to match the average markup in the United States (see e.g. Edmond et al. 2018). Using $\rho = 10$, the country variable $\Delta A_n$ obtained from aggregating the OLS estimates in equation (18), and the restriction in equation (21), we get our baseline estimates of aggregate firm know-how, $\Delta \phi_n$.

\[ \Delta A_{n}^\text{Mfg} \equiv \sum_{j \in \text{Mfg}} \theta_j n \sum_{j \in \text{Mfg}} \theta_j \Delta A_j n \] and estimate and regress output per capita in the manufacturing sector, $\Delta y_{n}^\text{Mfg}$ on $\Delta A_{n}^\text{Mfg}$ following equation (27). We follow the same steps to estimate an elasticity in the Manufacturing sector.
Table 1: Estimating the elasticity of substitution $\rho$.

<table>
<thead>
<tr>
<th></th>
<th>Manufacturing</th>
<th>Services</th>
<th>All</th>
<th>TFP</th>
</tr>
</thead>
<tbody>
<tr>
<td>$\Delta A_n$</td>
<td>-0.147***</td>
<td>-0.152***</td>
<td>-0.111***</td>
<td>-0.155***</td>
</tr>
<tr>
<td></td>
<td>[0.036]</td>
<td>[0.042]</td>
<td>[0.030]</td>
<td>[0.029]</td>
</tr>
<tr>
<td>$k_n/y_n$</td>
<td>0.966**</td>
<td>-0.081</td>
<td>0.296*</td>
<td>-0.116</td>
</tr>
<tr>
<td></td>
<td>[0.417]</td>
<td>[0.285]</td>
<td>[0.173]</td>
<td>[0.124]</td>
</tr>
<tr>
<td>$h_n$</td>
<td>1.942**</td>
<td>-0.863</td>
<td>0.817*</td>
<td>-0.397</td>
</tr>
<tr>
<td></td>
<td>[0.861]</td>
<td>[0.941]</td>
<td>[0.432]</td>
<td>[0.514]</td>
</tr>
<tr>
<td>Rule of law</td>
<td>0.969***</td>
<td>0.449***</td>
<td>0.606***</td>
<td>0.242***</td>
</tr>
<tr>
<td></td>
<td>[0.116]</td>
<td>[0.077]</td>
<td>[0.095]</td>
<td>[0.039]</td>
</tr>
<tr>
<td>Observations</td>
<td>26</td>
<td>26</td>
<td>26</td>
<td>26</td>
</tr>
<tr>
<td>R-squared</td>
<td>0.28</td>
<td>0.43</td>
<td>0.85</td>
<td>0.37</td>
</tr>
<tr>
<td>Implied $\rho$</td>
<td>7.80</td>
<td>7.59</td>
<td>10.02</td>
<td>7.45</td>
</tr>
</tbody>
</table>

Notes: ‘TFP’ reports the estimates from equation (26). ‘Output per worker’ reports the estimates from equation (27). Data are for the year 2011.
4 Quantitative results

This section combines the estimates from equation (21) with our elasticity estimates to decompose differences in TFP and output per-worker across countries into country-embedded factors and aggregate firm know-how. Figure 4 plots the result of this decomposition. The x-axis shows the log-difference in TFP and output per worker in each country relative to France, $\Delta tfp_n$ and $\Delta y_n$. In the y-axis, the red circles show the difference in aggregate firm know-how in each country relative to France, $\Delta \phi_n (\Delta \tilde{\phi}_n)$, while the blue squares show the differences in country-embedded productivities (country-embedded factors) relative to France, $\Delta z_n (\Delta \tilde{z}_n)$. All the data correspond to the year 2011.

Figure 4a shows our decomposition in terms of TFP. For the average country, aggregate firm know-how is 0.14 log points lower than in France. There is, however, wide variation across countries. Firm know-how is about the same in some of the large developed nations in our sample, such as Germany and Korea, as in France, while in Japan it is somewhat larger (0.05 log-difference). In contrast, firm know-how is quite low in the Eastern European countries, such as Lithuania, Slovenia and Estonia.

The relative importance of aggregate firm know-how vs country-embedded productivity differences also varies considerably across countries. For example, Spain and Slovakia (both EU members) have similar levels of country-embedded productivity. However, Spain has much higher aggregate firm know-how, which generates significant differences in TFP between these two countries. In contrast, aggregate firm know-how is similar for Spain and Mexico, though TFP is much higher in Spain due to a large difference in country-embedded productivity. For countries such as Germany and Netherlands, with roughly the same TFP, our decomposition indicates that while for Netherlands aggregate firm know-how is -0.17 log-point lower than for Germany, that negative difference is compensated by an advantage of equal magnitude in country-embedded productivity.

Figure 4b shows our decomposition in terms of output per-worker. For the average country, $\Delta \tilde{\phi}_n$ is 0.25 log points lower than in France, compared to a log-difference in output per-worker relative to France of -0.62, more than 30 percent of the observed log-point difference in output per-worker. The implied log-difference in country-embedded factors for the average country relative to France, $\Delta \tilde{z}_n$, is -0.37.

Figures 4a and 4b reveal a strong positive relation between cross-country differences in aggregate firm know-how and both TFP and output per worker. It is worth noting that the development accounting literature documents a positive correlation between TFP and
Figure 4: Dev. accounting: aggregate firm know-how vs country-embedded factors.

Notes: Each circle (square) represents a country. Figure (4a) plots the decomposition in equation (12), where $\Delta \phi_n$ is plotted in the x-axis and $\Delta z_n$ and $\Delta \phi_n$ are plotted in the y-axis. Figure (4b) plots the decomposition in equation (13), where $\Delta y_n$ is plotted in the x-axis and $\Delta \tilde{z}_n$ and $\Delta \tilde{\phi}_n$ are plotted in the y-axis. The legends report the slopes of a bivariate OLS regression of $\Delta \phi_n$ (resp. $\Delta \tilde{\phi}_n$) on $\Delta t fp_n$ (resp. $\Delta y_n$).

output per worker, but it computes TFP as a residual using output per worker data. In contrast, our measure of aggregate firm know-how uses data on MNE revenue shares, and it is strongly correlated with both TFP and output per worker.

We can compute the share of the cross-country variance in both TFP and output per-worker that can be accounted for by aggregate firm know-how and country-embedded productivities, in the spirit of Klenow and Rodriguez-Clare (1997). The contribution of aggregate firm know-how corresponds to the slope of a bivariate OLS regression of $\Delta \phi_n$ (resp. $\Delta \tilde{\phi}_n$) on $\Delta t fp_n$ (resp. $\Delta y_n$), which is reported in the figure. Differences in $\Delta \phi_n$ account for almost a third of the cross-country variance in TFP, while differences in $\Delta \phi_n$ account for more than one fifth of the cross-country variance in output per-worker. Differences in country-embedded factors account for the remaining 71 percent of the differences in TFP across countries, and 79 percent of the differences in income per capita. Unsurprisingly, differences in country-embedded factors $\Delta \tilde{z}_n$ are larger than differences in county-embedded productivities, $\Delta z_n$, since the former also includes differences in human capital and capital-output ratios across countries. To put these numbers in perspective, recent studies estimate that human capital alone accounts for about 60 percent of the observed differences in income per-capita, leaving 40 percent for other country-embedded factors and TFP.$^{15}$

Table 2: Correlations with factors.

<table>
<thead>
<tr>
<th>dep var.</th>
<th>$\Delta \phi_n$</th>
<th>$\Delta z_n$</th>
<th>$\Delta y_n$</th>
<th>$\Delta \tilde{\phi}_n$</th>
<th>$\Delta \tilde{z}_n$</th>
</tr>
</thead>
<tbody>
<tr>
<td>$\Delta [k_n - y_n]$</td>
<td>-0.160</td>
<td>-0.143</td>
<td>0.675**</td>
<td>0.072</td>
<td>0.604**</td>
</tr>
<tr>
<td></td>
<td>[0.122]</td>
<td>[0.104]</td>
<td>[0.317]</td>
<td>[0.134]</td>
<td>[0.239]</td>
</tr>
<tr>
<td>$\Delta h_n$</td>
<td>0.093</td>
<td>0.176</td>
<td>1.416**</td>
<td>0.006</td>
<td>1.408**</td>
</tr>
<tr>
<td></td>
<td>[0.299]</td>
<td>[0.290]</td>
<td>[0.668]</td>
<td>[0.315]</td>
<td>[0.525]</td>
</tr>
</tbody>
</table>

Obs. 26 26 26 26 26 26
R-squared 0.05 0.01 0.07 0.18 0.01 0.21

Notes: $\Delta [k_n - y_n]$ denotes the capital-output ratio, in logs, relative to France. $\Delta h_n$ denotes human capital, relative to France. Data from Penn World Tables (9.1).

**Correlation with factors:** Table 2 evaluates how our measures of aggregate firm know-how ($\phi_n, \tilde{\phi}_n$), country-embedded productivity ($z_n$), and country-embedded factors ($\tilde{z}_n$) correlate with measures of human and physical capital. The table shows that differences in TFP are uncorrelated with these factors in the countries in our sample, and that the same is true for the components of TFP, $\phi_n$ and $z_n$. In contrast, output per worker $y_n$ is higher in countries with high capital-output ratios and with high levels of human capital. Measures of physical and human capital are in turn positively correlated with our measure of country-embedded factors, $\tilde{z}_n$, and are uncorrelated to our measure of aggregate firm know-how, $\Delta \tilde{\phi}_n$. These results are reassuring given that, as explained in Section 2.3, cross-country differences in factors should be captured by $\tilde{z}_n$ rather than by $\phi_n$, $\tilde{\phi}_n$, or $z_n$.

### 4.1 Sector-level results

We now decompose differences in output per-worker within Manufacturing and Services by aggregating our sectoral estimates of the country effects into those two broad sectoral categories. We perform this sectoral decomposition in terms of output per-worker only since data on sectoral TFP levels are not available for most countries in our sample.

Figure 5 reports the results. For the average country, the gap in aggregate firm know-how relative to France is only slightly lower in Manufacturing than in Service sectors (-0.24 versus -0.26 log points). However, for the average country, this gap represents more than a quarter of the observed log-point difference in output per-worker relative to France in Manufacturing, but almost 50 percent in Services. In turn, country-embedded factors accounts for 75 and 50 percent of the observed log-point differences in output per
Notes: Each circle (square) represents a country. The figures plot the decomposition in equation (13) at the sectoral level. $\Delta y_j^n$ is plotted in the x-axis and $\Delta z_j^n$ and $\Delta \tilde{\phi}_j^n$ are plotted in the y-axis for $j =$Manufacturing (left panel) and $j =$services (right panel).

worker, in Manufacturing and Services. In addition, differences in aggregate firm know-how account for less of the cross-country variance in output per worker in Manufacturing than in Services (0.21 versus 0.26). This implies that differences in aggregate firm know-how are more important for service than manufacturing sectors.

**Differences within and between sectors:** We now evaluate if the estimated differences in aggregate firm know-how arise from differences within sectors or from differences in sectoral shares across countries. We proceed by computing a measure of aggregate firm know-how that aggregates sectoral differences using the output shares from France $\Delta \phi_w^n \equiv \sum_j \theta_j r \Delta \phi_j^n$. We compare this measure with our baseline measure $\Delta \phi_n \equiv \sum_j \theta_j^n \Delta \phi_j^n$ that uses country-specific sectoral shares. Figure (6a) plots these two measures against each country’s TFP. The figure shows that the two measures are very close to each other, indicating that cross-country differences in aggregate firm know-how are not driven by cross-country differences in sectoral output shares. Differences within sectors in aggregate firm know-how explain one third of cross-country differences in TFP. Differences in the participation of each sector in the economy of each country in our sample accounts for a negligible part of TFP differences across countries.
Figure 6: Differences in aggregate firm know-how across sectors.

(a) Within vs between differences.

(b) Output share vs contribution to covariance.

Notes: Figure (6a) plots the decomposition in equation (12), where $\Delta tf p_n$ is plotted in the x-axis and $\Delta \phi^W_n \equiv \sum_j \theta^j r \Delta \phi^j_n$ and $\Delta \phi_n \equiv \sum_j \theta^j r \Delta \phi^j_n$ are plotted in the y-axis. The legend reports the slopes of a bivariate OLS regression of $\Delta \phi_n$ (resp. $\Delta \phi^W_n$) on $\Delta tf p_n$. Each circle (square) represents a country. Figure (6b) plots the output share of sector $j$ in France, $\theta^j r$, and the contribution of sector $j$ to the covariance between $\Delta tf p_n$ and $\Delta \phi^W_n$, $\theta^j r \text{cov}(\Delta tf p_n, \Delta \phi^j_n) / \text{cov}(\Delta tf p_n, \Delta \phi^W_n)$.

Contributions to covariance: We explore the contribution of each sector to the cross-country covariance between $\Delta \phi^W_n$ and $\Delta tf p_n$. Note that

$$\text{cov}(\Delta tf p_n, \Delta \phi^W_n) = \sum_j \theta^j r \text{cov}(\Delta tf p_n, \Delta \phi^j_n),$$

so that the contribution of sector $j$ in $\text{cov}(\Delta tf p_n, \Delta \phi^W_n)$ is

$$\frac{\theta^j r \text{cov}(\Delta tf p_n, \Delta \phi^j_n)}{\text{cov}(\Delta tf p_n, \Delta \phi^W_n)}.$$

Figure (6b) plots this contribution and sectoral output shares for France, $\theta^j r$. In general, sectoral contributions are similar to output shares, with service sectors accounting for around two thirds of the cross-country difference in TFP coming from aggregate firm know-how.
4.2 Contribution of domestic and foreign firms

Cross-country differences in aggregate firm know-how $\Delta \phi_n$ may arise both from cross-country differences in the aggregate know-how of domestic firms, and from differences in the aggregate know-how of the foreign affiliates operating in each country. This section decomposes differences in aggregate firm know-how into these two components. To do so, note that from the definition of $\Phi^j_n$, we can write

$$\left[ \Phi^j_n \right]^{\rho-1} = \left[ \Phi^j_{nn} \right]^{\rho-1} + \left[ \Phi^j_{Fn} \right]^{\rho-1}, \quad (28)$$

where $\left[ \Phi^j_{nn} \right]^{\rho-1} \equiv \int_{\Omega_{nn}} A^j_{nn} (\omega)^{\rho-1} d\omega$ denotes the aggregate know-how of the domestic firms, and $\left[ \Phi^j_{Fn} \right]^{\rho-1} \equiv \sum_{i \neq n} \int_{\Omega_{in}} A^j_{in} (\omega)^{\rho-1} d\omega$ is the aggregate know-how of foreign MNEs in country $n$. Since we are interested in decomposing cross-country differences in $\Phi_n$, we first note that we can write aggregate firm know-how relative to France as

$$\Delta \phi_n = \sum_j \theta^j_n S^j_{rr} \Delta \phi^j_{nn} + \sum_j \theta^j_n \left[ 1 - S^j_{rr} \right] \Delta \phi^j_{Fn} = \Delta \phi^j_{nn} + \Delta \phi^j_{Fn}, \quad (29)$$

where

$$S^j_{nn} \equiv \int_{\Omega_{nn}} S^j_{nn} (\omega) d\omega = \left( \frac{\Phi^j_{nn}}{\Phi^j_{n}} \right)^{\rho-1} \quad (30)$$

denotes the revenue share of from $n$ in country $n$, in sector $j$. We use the domestic share $S^j_{nn}$ from the data, our estimates of $\Delta \Phi^j_{nn}$, and equation (30) to compute $\Delta \Phi^j_{nn}$. Similarly, we use the revenue share of foreign firms in country $n$, $S^j_{Fn}$, together with the estimates of $\Delta \Phi^j_{Fn}$, to compute $\Delta \Phi^j_{Fn}$. Lastly, we use equation (29), and our sectoral estimates of $\Delta \phi^j_{nn}$, $\Delta \phi^j_{Fn}$, $\theta^j_n$, and $S^j_{rr}$ in order to compute country $n$’s aggregate firm know-how relative to France $\Delta \phi_n$.

Figure 7 shows the two terms in the last equality in equation (29). The average country has a -0.11 log-point difference relative to France regarding domestic-firm know-how, while the gap for foreign firms is only -0.03. Differences in aggregate know-how of domestic firms account for more than 70 percent of the cross-country differences in aggregate firm know-how (0.21 vs 0.29). Differences in the know-how embedded in the foreign affiliates of MNEs (green) are very small across countries, with several developing
countries having better foreign MNE affiliates than developed countries. Notably, Japan has better aggregate and domestic firm know-how than most developed countries, but it hosts worse foreign MNE affiliates than most developed and developing countries in our sample. Conversely, countries such as Czech Republic, Romania, and Croatia have lower domestic-firm know-how than most of the more developed countries in our sample. However, they host foreign MNE affiliates as productive as the ones located in those richer countries. Finally, this decomposition attributes all the difference in aggregate firm know-how between Netherlands and Germany observed in Figure 4 to domestic firms: While domestic and foreign firms in Germany have very similar aggregate know-how (relative to their counterparts in France), Dutch domestic firms have much lower aggregate know-how than German domestic firms.

5 Robustness

This section presents several robustness results for our baseline estimates of aggregate firm know-how.

5.1 Alternative assumptions on the technology transfer costs

Our baseline estimates for $\Delta \phi_n$ were derived under the assumption that technology transfer costs could have an origin-specific, but not a destination-specific component, $\Delta D_n = 0,
Figure 8: Alternative assumptions on the technology transfer costs.

Assumption: \( \Delta D_n = 0 \) (baseline)  
Assumption: \( \Delta O_n = 0 \)

Notes: Each circle (square) represents a country. The figure plots the decomposition in equation (13), where \( \Delta y_n \) is plotted in the x-axis and \( \Delta \tilde{z}_n \) and \( \Delta \tilde{\phi}_n \) are plotted in the y-axis. The legends report the slopes of a bivariate OLS regression of \( \Delta \tilde{\phi}_n \) on \( \Delta y_n \). Standard errors are in parenthesis.

as specified in equation (21). As explained in Section 3.2, if this assumption does not hold and it is harder to transfer technology to less developed countries, \( \text{cov}(D_n, tfp_n) < 0 \), our baseline estimates understate the contribution of aggregate firm know-how to the cross-country variance of TFP.

Alternatively, we can estimate \( \Delta \phi_n \) using equation (23), which allows for a destination-specific component in the technology transfer, but it rules out the possibility of an origin-specific component, \( \Delta O_n = 0 \). As noted in Section 3.2, if \( \text{cov}(O_n, tfp_n) < 0 \), these estimates will overstate the contribution of aggregate firm know-how to the cross-country variance of TFP.

Figure 8 compares the estimates based on equations (21) and (23). The figure shows that the two alternative assumptions yield very similar estimates for the cross-country differences in aggregate firm know-how. For instance, for Netherlands, a country where the differences between our two estimates are one of the largest, aggregate firm know-how, relative to France, ranges between -0.25 and 0. For Japan, Spain, Greece, and Finland, estimates are virtually the same. In addition, the contribution of aggregate firm know-how to cross-country differences in output per worker is between 0.21 to 0.26. These narrow bands indicate that our main conclusions are robust to the alternative assumptions on technology transfer costs.
5.2 Selection based on firm-destination specific technology transfer costs

Section 3.2 noted that our OLS estimates of the country effects are biased if firm-destination specific transfer costs drive the assignment of MNEs to countries (i.e. if selection is based on match-specific effects). If unproductive firms enter unattractive locations only when their firm-destination specific component of the transfer cost $\varepsilon^i_{in}(\omega)$ is low, then the average of $\varepsilon^i_{in}(\omega)$ across the firms that choose to enter each destination will vary across $n$ and thus be captured by the country effects $A^i_n$.

To assess the severity of this potential bias, we follow the literature on two-way matching (see Abowd et al., 1999) and analyze the residuals from estimating our baseline specification in equation (18) by OLS. If the assignment of MNEs to countries is driven by firm-destination specific transfer costs, we should expect these costs to be lower—low $\varepsilon^i_{in}(\omega)$—on average for low-productivity firms in unattractive markets. In contrast, highly productive firms are more likely to enter these markets irrespective of their $\varepsilon^i_{in}(\omega)$. If this is the case, our specification should underestimate revenue shares, as it does not take into account that the $\varepsilon^i_{in}(\omega)$’s can systematically vary with firm productivity among the firms that choose to enter any given market.

We evaluate this implication in Figure 10a, which plots the mean standardized residuals, $\hat{\varepsilon}_{in}^i(\omega) = \frac{s_{in}^i(\omega) - \hat{s}_{in}^i(\omega)}{\sigma_s}$, against quintiles of estimates of the firm-sector fixed effects, $\delta^i(\omega)$, and quintiles of market popularity. Our measure of market popularity is calculated using data from OECD-Eurostat on the number of foreign firms in a destination-sector pair. Indeed, we tend to see positive residuals for the less productive firms (quintile 1 of the firm-sector fixed effect) in less popular markets (quintile 1 of market popularity). In contrast, we overestimate the revenue shares of the most productive firms (quintiles 5 of the firm-sector fixed effect) in these markets. The residuals are very close to zero in the remaining bins of the figure, indicating that technology transfer costs do not vary systematically across firms and locations in those bins.

A related concern with our baseline estimation is related to non-linearities. That is, we assume a production function that is log-linear in firm know-how $A(\omega)$ and country-embedded productivity $Z_n$. This separability is inherited by the aggregate production function, which is log-linear in $Z_n$ and aggregate firm know-how $\Phi_n$. But if, for instance, high productivity firms do relatively better in countries with high country-embedded productivity, the assumption would not longer hold and our procedure would underestimate revenue shares for high know-how firms in markets with high $Z_n$. 

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We evaluate this implication in Figure 10b, which plots the mean standardized residuals, $\hat{\epsilon}_{jn}^i(\omega) = \frac{s_{jn}^i(\omega) - \hat{s}_{jn}^i(\omega)}{\sigma_j}$, against quintiles of estimates of the firm-sector fixed effects, $\delta^i(\omega)$, and quintiles of estimates of the country-embedded factor $\tilde{Z}_n$. Indeed, we tend to see positive residuals for the less productive firms (quintile 1 of the firm-sector fixed effect) in markets with lower $\tilde{Z}_n$ (quintile 1 of country-embedded factors). We overestimate the revenue shares of the most productive firms (quintile 5 of the firm-sector fixed effect) in these markets. The residuals are very close to zero in the remaining bins of the figure, indicating that technology transfer costs do not vary systematically across firms and locations in those bins.

With this in mind, we proceed to re-estimate equation (18) using alternative subsamples, restricted to exclude the firms at the extreme of the know-how distribution. Concretely, we restrict the sample to the subset of firms that lie within the 2nd to 9th, 3rd to 8th, 4th to 7th deciles, and 5th and 6th deciles of the firm fixed effect distribution within a sector.

Table 3 shows the contribution of $\Delta \phi_n$ ($\Delta \tilde{\phi}_n$) to the cross-country variance in $tf_{tj} p_{n} (y_{n})$ in each of these restricted samples. The table shows that the contribution of firm know-how to the cross-country variance is somewhat larger in the alternative samples, although it lies within the confidence intervals estimated in our baseline. If anything, focusing on the middle of the distribution increases the importance of aggregate firm know-how in accounting for TFP (output per worker) differences across countries.
Table 3: Contribution of aggregate firm know-how. Robustness.

<table>
<thead>
<tr>
<th></th>
<th>( \text{cov}(\Delta tf_p, \Delta \phi_n) )</th>
<th>( \text{cov}(\Delta y_n, \Delta \phi_n) )</th>
</tr>
</thead>
<tbody>
<tr>
<td>Baseline</td>
<td>0.28 (0.10)</td>
<td>0.20 (0.07)</td>
</tr>
<tr>
<td>2nd to 9th Decile</td>
<td>0.34 (0.11)</td>
<td>0.24 (0.07)</td>
</tr>
<tr>
<td>3rd to 8th Decile</td>
<td>0.37 (0.11)</td>
<td>0.26 (0.08)</td>
</tr>
<tr>
<td>4th to 7th Decile</td>
<td>0.41 (0.12)</td>
<td>0.30 (0.08)</td>
</tr>
<tr>
<td>5th to 6th Decile</td>
<td>0.46 (0.13)</td>
<td>0.33 (0.09)</td>
</tr>
</tbody>
</table>

Notes: Slopes of a bivariate OLS regression of \( \Delta \phi_n \) (resp. \( \Delta \tilde{\phi}_n \)) on \( \Delta tf_p \) (resp. \( \Delta y_n \)). Deciles refer to firm-country fixed effect deciles, for each sector, from estimating equation 18 by OLS. Standard errors are in parenthesis.

Our framework identifies cross-country differences in aggregate firm know-how from cross-country differences in shares within across affiliates of the same MNE. If the linearity assumption holds, then a single MNE observation, either from a large or small MNE, would suffice to pin down the aggregate firm know-how of a country (relative to France). Table 4 shows the contribution of \( \Delta \phi_n \) (\( \Delta \tilde{\phi}_n \)) to the cross-country variance in \( tf_p \) (\( y_n \)), when we apply our estimation procedure to subsamples of firms of different size. We rank affiliates by their revenue size in each destination country, and repeat our estimation for the firms above and below the 50th size percentile. We find a positive correlation between aggregate firm know-how and TFP and output per worker in the two samples. The resulting contribution of aggregate firm know-how to differences in TFP and output per-worker across countries would be smaller than if only small affiliates were considered in the estimation.\(^\text{16}\)

### 5.3 Estimation using narrow industries

An important assumption behind our estimates is that parents and affiliates use the same production functions within two-digit industry classification. One may be concerned that this assumption is violated if parent and affiliates operate in different 4-digit industries. To address this concern, we apply our procedure including 4-digit, instead of 2-digit, industry fixed effect, interacted with firm and country fixed effects. We also experiment with a 6-digit industry disaggregation. Table 4 shows that these alternative estimates are very close to our baseline estimates.

\(^\text{16}\)Results are similar if instead of ranking affiliates by their revenue size, we rank parents by their domestic sales.
Table 4: Contribution of aggregate firm know-how. Robustness.

<table>
<thead>
<tr>
<th></th>
<th>cov(Δtfp_n, Δφ_n)</th>
<th>var(Δtfp_n)</th>
<th>cov(Δyn, Δ˜φ_n)</th>
<th>var(Δyn)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Baseline</strong></td>
<td>0.28 (0.10)</td>
<td>0.20 (0.07)</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Dropping firms</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>below 50p size</td>
<td>0.23 (0.09)</td>
<td>0.17 (0.06)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>above 50p size</td>
<td>0.45 (0.13)</td>
<td>0.35 (0.09)</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Narrow Industries:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>4-digit SIC</td>
<td>0.28 (0.10)</td>
<td>0.21 (0.07)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>6-digit SIC</td>
<td>0.33 (0.11)</td>
<td>0.23 (0.07)</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Employment shares</strong></td>
<td>0.26 (0.10)</td>
<td>0.17 (0.07)</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Notes: Slopes of a bivariate OLS regression of $Δφ_n$ (resp. $Δφ_n$) on $Δtfp_n$ (resp. $Δyn$). Standard errors are in parenthesis.

5.4 Estimation using employment data

Equation (18) shows how data on revenue shares can be used to compute differences in aggregate firm know-how. Since in the model revenue shares and employment shares coincide, we could have used data on employment shares to compute these differences. We re-estimate equation (18) using data on log-employment shares as the dependent variable. The resulting estimates of $Δφ_n$ are in Table 4. The contribution of aggregate firm know-how to cross-country TFP differences when we use employment data is very similar to our baseline estimates. We use the revenue data as our baseline since they are available for a much larger set of firms in ORBIS.

5.5 Other measurement issues

Measurement issues in the aggregate data: We now show how our estimates are affected if statistical agencies mis-measure aggregate output per worker and TFP. In particular, we assume that statistical agencies cannot perfectly measure $TFP$. Instead, they measure a Solow residual computed as

$$ΔtᵀᵀP_n ≡ Δr_n − Δp_n − Δl_n = Δtfp_n + Δp_n − ΔP_n.$$
The variable $p_n$ is a price deflator used by the statistical agency that expresses prices in country $n$ relative to prices in country 0, and $P_n$ is the ideal price index associated with equation (1). In this case, differences in measured TFP are given by

$$\Delta \tilde{TP}_n = \Delta z_n + \Delta \phi_n + \epsilon_n,$$

where $\epsilon_n \equiv \Delta p_n - \Delta P_n$ is the bias that arises if the statistical agency mis-measures the ideal price index. Note that, despite this bias, it is still possible to use equation (7) to obtain an estimate of $\Delta \phi_n$ from the revenue data.

**Estimation using aggregate data:** A large literature in international trade uses gravity models to estimates country-level productivity shifters from aggregate trade or multinational production data. This section describes how our procedure relates to this literature and underscores the importance of the firm-level data for measuring aggregate firm know-how.

Assume for simplicity that the technology transfer costs are common across firms, $\kappa_{in}(\omega) = \kappa_{in}$. Letting $R_{in}$ denote total sales by country $i$'s firms that operate in country $n$ we can write

$$R_{in} = \left[ \Phi_{in} \exp\left(-\kappa_{in}\right) \right]^\rho - 1,$$

where $\Phi_{in} \equiv \left[ \int_{\omega \in \Omega_{in}} A^i(\omega) \frac{1}{\rho - 1} d\omega \right]^{\frac{1}{\rho - 1}}$, and we omit country subscripts from $A(\omega)$ since the technology transfer costs $\kappa_{in}$ in equation (31) are factored-out. Taking logs we obtain

$$s_{in} = (\rho - 1) [\phi_{in} - \phi_n - \kappa_{in}] .$$

This equation differs from equation (7) because it expresses aggregate shares rather than firm-level shares. The variable $\phi_{in}$ varies across $n$'s as long as not all the multinationals from country $i$ operate in the same destinations (the set $\omega \in \Omega_{in}$ differs across $n$'s). That is, the aggregate know-how of the MNEs from country $i$ that operate in country $n$ may differ from that of the firms that operate in country $i$, even after factoring out the technology transfer costs $\kappa_{in}$. Thus, selection into being a MNE contaminates the estimates of $\phi_n$ if we were to use aggregate data and equation (32). This result implies that to recover cross-country differences in aggregate firm know-how using equation (32) and aggregate data one needs to model selection explicitly.
6 Conclusion

This paper proposes and implements a framework for decomposing cross-country differences in output-per worker into differences in country-embedded factors and differences in aggregate firm know-how. Our key insight is that, if MNEs can use their know-how around the world but must use the factors from the countries where they produce, then differences in performance of across affiliates of the same MNE that operate in different countries can be used to measure cross-country differences aggregate firm know-how. We implement this idea in a multinational production model and measure aggregate firm know-how using firm-level revenue data. We estimate that differences in aggregate firm know how are large, but are far from fully accounting for the observed differences in TFP across countries. Across the countries in our sample, differences in aggregate firm know-how account for about 30 percent of the cross-country differences in TFP, 20 percent of the differences in output per-worker, and are strongly correlated to observed differences in income per-capita. Differences in aggregate firm know-how are mainly driven by differences in the productivity of domestic firms, while differences in the productivity of foreign MNE affiliates not strongly correlated to income per-capita.

References


Antras, Pol, Luis Garicano, and Esteban Rossi-Hansberg, “Organizing Offshoring: Middle Managers and Communication Costs,” in Elhanan Helpman, Dalia Marin, and


### Table A1: Estimates of gravity coefficients.

<table>
<thead>
<tr>
<th>Industry</th>
<th>Distance Coeff</th>
<th>Distance S.E</th>
<th>Common Language Coeff</th>
<th>Common Language S.E</th>
</tr>
</thead>
<tbody>
<tr>
<td>Agriculture and Mining</td>
<td>-0.151</td>
<td>0.218</td>
<td>-0.125</td>
<td>0.341</td>
</tr>
<tr>
<td>Electricity</td>
<td>-0.399</td>
<td>0.309</td>
<td>0.399</td>
<td>0.586</td>
</tr>
<tr>
<td>Construction</td>
<td>-0.264</td>
<td>0.166</td>
<td>0.574</td>
<td>0.181</td>
</tr>
<tr>
<td>Food and Beverage</td>
<td>-0.15</td>
<td>0.085</td>
<td>0.345</td>
<td>0.139</td>
</tr>
<tr>
<td>Textiles, Apparel and Wood</td>
<td>-0.001</td>
<td>0.106</td>
<td>0.126</td>
<td>0.117</td>
</tr>
<tr>
<td>Chemicals, Petroleum and Plastic</td>
<td>-0.218</td>
<td>0.095</td>
<td>0.24</td>
<td>0.14</td>
</tr>
<tr>
<td>Basic Metals</td>
<td>-0.14</td>
<td>0.083</td>
<td>0.271</td>
<td>0.119</td>
</tr>
<tr>
<td>Electrical Equipment and Machinery</td>
<td>-0.176</td>
<td>0.058</td>
<td>0.194</td>
<td>0.182</td>
</tr>
<tr>
<td>Transport Equipment and Other Manufacturing</td>
<td>-0.09</td>
<td>0.115</td>
<td>0.367</td>
<td>0.221</td>
</tr>
<tr>
<td>Wholesale Trade and Retail Trade</td>
<td>-0.211</td>
<td>0.071</td>
<td>0.156</td>
<td>0.096</td>
</tr>
<tr>
<td>Transportation and Storage</td>
<td>-0.357</td>
<td>0.082</td>
<td>0.033</td>
<td>0.19</td>
</tr>
<tr>
<td>Information</td>
<td>-0.485</td>
<td>0.128</td>
<td>0.367</td>
<td>0.164</td>
</tr>
<tr>
<td>Financial and Insurance Services</td>
<td>-0.284</td>
<td>0.078</td>
<td>0.245</td>
<td>0.202</td>
</tr>
<tr>
<td>Support Services</td>
<td>-0.112</td>
<td>0.057</td>
<td>0.407</td>
<td>0.12</td>
</tr>
<tr>
<td>Accommodation and Recreation</td>
<td>-0.347</td>
<td>0.123</td>
<td>-0.242</td>
<td>0.279</td>
</tr>
</tbody>
</table>

Notes: This table reports OLS coefficients on distance, $\beta_{d}$, and common language, $\beta_{l}$, from estimating (18).